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TALLAHASSEE DEPT OF STATISTICS P J BOLAND ET AL.  
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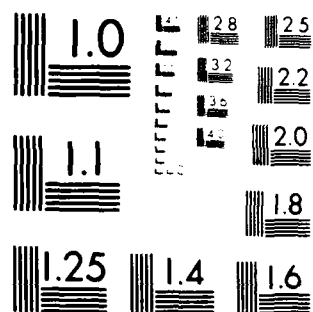
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ITEM #20, CONTINUED: authors show that if the objective is to maximize the expected number of operable machines at some future time, then it is best to allocate the best generator and the  $n_1$  best machines to location  $L_1$ , the 2<sup>nd</sup> best generator and the  $n_2$  next best machines to location  $L_2$ , etc. However, this arrangement is not always stochastically optimal. For the case of 2 generators the authors give a necessary and sufficient condition that this arrangement is stochastically best, and illustrate the result with several examples.

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Optimal Arrangement of Systems

by

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# Optimal Arrangement of Systems

by

Philip J. Boland and Frank Proschan

## Abstract

To location  $L_i$  we are to allocate a "generator" and  $n_i$  "machines" for  $i = 1, \dots, k$  where  $n_1 \geq \dots \geq n_k$ . Although the generators and machines function independently of one another, a machine is operable only if it and the generator at its location are functioning. The problem we consider is that of finding the arrangement or allocation optimizing the number of operable machines. We show that if the objective is to maximize the expected number of operable machines at some future time, then it is best to allocate the best generator and the  $n_1$  best machines to location  $L_1$ , the 2<sup>nd</sup> best generator and the  $n_2$  next best machines to location  $L_2$ , etc. However this arrangement is not always stochastically optimal. For the case of 2 generators we give a necessary and sufficient condition that this arrangement is stochastically best, and illustrate the result with several examples.

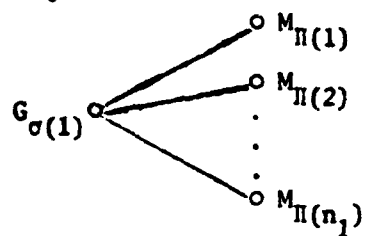
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### Introduction.

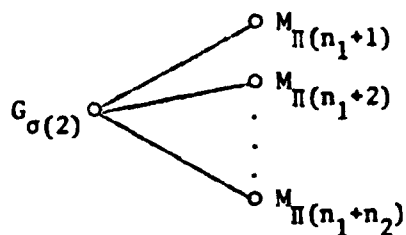
Machines  $M_1, M_2, \dots, M_{n_1 + \dots + n_k}$  of a similar type are to be connected to  $k$  generators  $G_1, \dots, G_k$ . We assume that  $n_1 \geq n_2 \geq \dots \geq n_k$  and that  $n_i$  machines and a generator are to be allocated to location  $L_i$  for  $i = 1, \dots, k$ . All of the machines at a particular location are connected to the generator there, and although all generators and machines function independently, a machine will be termed operable only if both it and the generator to which it is connected are functioning. We let  $p_i(p_{2j})$  be the probability that machine  $i$  (generator  $j$ ) is functioning at some specified time  $t_0$  in the future. Let  $X_i(X_{2j})$  be the indicator random variable which is 1 if machine  $i$  (generator  $j$ ) is functioning at time  $t_0$  and 0 otherwise. For any permutations  $\sigma$  of  $\{1, 2, \dots, k\}$  and  $\Pi$  of  $\{1, \dots, n_1 + n_2 + \dots + n_k\}$  we let  $A_{\sigma}^{\Pi}$  represent the allocation or arrangement whereby machines  $M_{\Pi(n_1 + \dots + n_{i-1} + 1)}, \dots, M_{\Pi(n_1 + \dots + n_i)}$  and generator  $G_{\sigma(i)}$  are allocated to location  $L_i$  for  $i = 1, \dots, k$ .

Arrangement  $A_{\sigma}^{\Pi}$

location  $L_1$



location  $L_2$

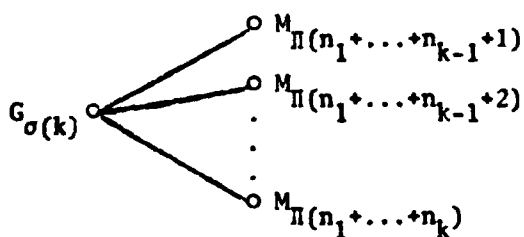


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location  $L_k$



$N_{\sigma}^{\Pi}$  will be the random variable indicating the number of operable machines at time  $t_0$  when using arrangement  $A_{\sigma}^{\Pi}$ . Hence

$$N_{\sigma}^{\Pi} = X_{2\sigma(1)} (X_{\Pi(1)} + \dots + X_{\Pi(n_1)}) + \dots + X_{2\sigma(k)} (X_{\Pi(n_1+\dots+n_{k-1}+1)} + \dots + X_{\Pi(n_1+\dots+n_k)}).$$



When  $\Pi$  (respectively  $\sigma$ ) is the identity permutation we drop the symbol  $\Pi(\sigma)$  in the notation  $N_{\sigma}^{\Pi}$ . For example

$$N = X_{21}(X_1 + \dots + X_{n_1}) + \dots + X_{2k}(X_{n_1 + \dots + n_{k-1} + 1} + \dots + X_{n_1 + \dots + n_k}).$$

Without loss of generality we assume that the generators and machines have been labelled so that  $p_{21} \geq p_{22} \geq \dots \geq p_{2k}$  and  $p_1 \geq p_2 \geq \dots \geq p_{n_1 + \dots + n_k}$ .

The problem we consider is that of determining the arrangement  $A_{\sigma}^{\Pi}$  which in some sense "optimizes" the number  $N_{\sigma}^{\Pi}$  of operable machines at time  $t_0$ . We show in Section 1 that  $N$  is always optimal in the sense of maximizing the expected number of operable machines at time  $t_0$ . That is, the optimal arrangement is to allocate the best generator and the  $n_1$  best machines to location  $L_1$ , the 2<sup>nd</sup> best generator and the next  $n_2$  best machines to location  $L_2$ , etc. Although  $E(N) \geq E(N_{\sigma}^{\Pi})$  for all  $\Pi$  and  $\sigma$ , it is however not true that in general  $N \geq^{st} N_{\sigma}^{\Pi}$  ( $N$  is stochastically larger than  $N_{\sigma}^{\Pi}$ ) for all  $\Pi$  and  $\sigma$ . In Section 2 we investigate the situation of 2 generators ( $k = 2$ ), and we show for example that when

$p_1 \geq \dots \geq p_{n_1} > p_{n_1+1} \geq \dots \geq p_{n_1+n_2} \geq \frac{1}{2}$ , a necessary and sufficient condition for  $N \geq^{st} N_{\sigma}^{\Pi}$  for all  $\Pi$  and  $\sigma$  is that

$$\left( \frac{p_{21}}{1-p_{21}} \right) / \left( \frac{p_{22}}{1-p_{22}} \right) \geq \frac{q_{n_1+2} \dots q_{n_1+n_2}}{q_1 \dots q_{n_1-1}} \quad \text{where } q = 1 - p.$$

Such a characterization is of considerable interest, for when  $N \stackrel{\text{st}}{\geq} N_{\sigma}^{\Pi}$  for all  $\Pi$  and  $\sigma$ ,  $N$  clearly represents the optimal arrangement in every sense of the word.

There are of course many variations of this problem. Instead of the terminology "machines" and "generators" we may consider for example telephones and switchboards, or computer terminals and computers, or speakers and amplifiers. Although our "machines" or "generators" are usually of the same type — that is to say they have a similar life distribution — they might be of different ages which would enable us to rank them according to the probability of their functioning at some specific time in the future. Also more generally we could consider problems with more than two "stages" (for example a three "stage" problem involving "generators", "power relay mechanisms", and "machines").

For results of a related nature, see Derman, Lieberman, and Ross [1972] and [1974].

#### 1. Optimizing the Expected Number of Operable Machines.

We begin by proving some elementary inequalities.

Lemma 1.1. Let  $p_{21} \geq p_{22} \geq 0$  and  $p_1 \geq p_2 \geq \dots \geq p_{n_1+n_2} \geq 0$  where  $n_1 \geq n_2$ . If  $\sigma$  and  $\Pi$  are arbitrary permutations on  $\{1, 2\}$  and  $\{1, 2, \dots, n_1 + n_2\}$  respectively, then

$$\begin{aligned} & p_{21}(p_1 + \dots + p_{n_1}) + p_{22}(p_{n_1+1} + \dots + p_{n_1+n_2}) \\ & \geq p_{2\sigma(1)}(p_{\Pi(1)} + \dots + p_{\Pi(n_1)}) + p_{2\sigma(2)}(p_{\Pi(n_1+1)} + \dots + p_{\Pi(n_1+n_2)}). \end{aligned} \quad (1)$$

Proof. a) We consider the case where  $\sigma(1) = 1$ . Defining

$U = \{1, \dots, n_1\} / \{\pi(1), \dots, \pi(n_1)\}$  and  $V = \{\pi(1), \dots, \pi(n_1)\} / \{1, \dots, n_1\}$

we see that  $|U| = |V|$  and moreover that  $p_i \geq p_j$  whenever  $i \in U$  and  $j \in V$ . Therefore

$$p_{21} \left( \sum_{i \in U} p_i - \sum_{j \in V} p_j \right) \geq p_{22} \left( \sum_{i \in U} p_i - \sum_{j \in V} p_j \right)$$

from which (1) follows.

b) Suppose now that  $\sigma(1) = 2$ . Now

$$p_1 + \dots + p_{n_1} - (p_{\pi(n_1+1)} + \dots + p_{\pi(n_1+n_2)}) =$$

$$p_{\pi(1)} + \dots + p_{\pi(n_1)} - (p_{n_1+1} + \dots + p_{n_1+n_2})$$

and each of these two (equal) expressions are  $\geq 0$  since  $n_1 \geq n_2$  and the  $p_i$ 's are nonincreasing. Multiplying on the left by  $p_{21}$  and on the right by  $p_{22}$  ( $\leq p_{21}$ ) and transforming we obtain (1). ||

Using Lemma 1.1, we may prove the following extension.

Lemma 1.2. Let  $p_{21} \geq \dots \geq p_{2k} \geq 0$  and  $p_1 \geq \dots \geq p_{n_1+\dots+n_k} \geq 0$

where  $n_1 \geq n_2 \geq \dots \geq n_k$ . If  $\sigma$  and  $\pi$  are arbitrary permutations on  $\{1, \dots, k\}$  and  $\{1, \dots, n_1+\dots+n_k\}$  respectively, then

$$\sum_{i=1}^k p_{2i} \left[ \sum_{j=n_1+\dots+n_{i-1}+1}^{n_1+\dots+n_i} p_j \right] \geq \sum_{i=1}^k p_{2\sigma(i)} \left[ \sum_{j=n_1+\dots+n_{i-1}+1}^{n_1+\dots+n_i} p_{\pi(j)} \right].$$

Theorem 1.3.  $E(N) \geq E(N_{\sigma}^{\pi})$  for all permutations  $\sigma$  and  $\pi$  of  $\{1, \dots, k\}$  and  $\{1, \dots, n_1+\dots+n_k\}$  respectively.

Proof. We are assuming that generators and machines function independently of one another and hence  $E(X_{2j}X_i) = p_{2j}p_i$  for any  $j$  and  $i$ . Therefore given  $\sigma$  and  $\Pi$ ,

$$E(N_{\sigma}^{\Pi}) = E \left( \sum_{i=1}^k X_{2\sigma(i)} \left[ \sum_{j=n_1+\dots+n_{i-1}+1}^{n_1+\dots+n_i} X_{\Pi(j)} \right] \right)$$

$$= \sum_{i=1}^k p_{2\sigma(i)} \left[ \sum_{j=n_1+\dots+n_{i-1}+1}^{n_1+\dots+n_i} p_{\Pi(j)} \right],$$

and hence the theorem follows from Lemma 1.2. ||

Application 1.4. Theorem 1.3 implies that if our criterion is to maximize the expected number of operable machines at some time  $t_0$  in the future, then the optimal policy is: Determine which location needs the most  $(n_1)$  machines, and then allocate the best generator and  $n_1$  best machines to that location. Next find the location needing the next largest number  $(n_2)$  of machines. Allocate to this location the 2<sup>nd</sup> best generator and the next  $n_2$  best machines. Continue in this fashion.

Remark 1.5. It should be clear that generalizations of Theorem 1.3 can be made to problems with more than two "stages", although we do not give details here.

## 2. Stochastic Optimization of N.

We assume in this section unless otherwise stated that we are dealing with  $2(k = 2)$  generators, and for ease of notation write  $n = n_1$  and  $m = n_2$  ( $n \geq m$ ). Initially we confine ourselves to arrangements of the form  $A^\Pi$ , that is where the best generator is allocated to the location  $L_1$  needing the most machines ( $n$ ).

Given a specific permutation  $\Pi$  of  $\{1, \dots, n, \dots, n+m\}$  we can without loss of generality assume that  $\Pi(1) < \dots < \Pi(n)$  and  $\Pi(n+1) < \dots < \Pi(n+m)$ . If  $\Pi(n+1) < \Pi(n)$  (otherwise  $\Pi = \text{identity}$ ), we define  $\Pi'$  by  $\Pi'(i) = \Pi(i)$  for  $i \notin \{n, n+1\}$ ,  $\Pi'(n) = \Pi(n+1)$ , and  $\Pi'(n+1) = \Pi(n)$ . We now investigate conditions under which  $N^{\Pi'}$  is stochastically superior to  $N^\Pi$  (i.e.,  $N^{\Pi'} \stackrel{st}{\geq} N^\Pi$ ).

If  $E$  is an event in a probability space, we use the notation Probability ( $E$ ) =  $P(E) = [E]$ .

**Lemma 2.1.** Let  $p_{21} \geq p_{22} \geq 0$ . For  $1 \leq r \leq n$ ,  $P[N^{\Pi'} \geq r] \geq P[N^\Pi \geq r]$  if and only if

$$\left( \frac{p_{21}}{1-p_{21}} \right) / \left( \frac{p_{22}}{1-p_{22}} \right) \geq \frac{[X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} = r-1]}{[X_{\Pi(1)} + \dots + X_{\Pi(n-1)} = r-1]}.$$

**Proof.** If  $p_{\Pi(n)} = p_{\Pi(n+1)}$ , then  $P[N^{\Pi'} \geq r] = P[N^\Pi \geq r]$  and

$$\frac{[X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} = r-1]}{[X_{\Pi(1)} + \dots + X_{\Pi(n-1)} = r-1]} \leq 1, \text{ and so the result is true.}$$

Hence without loss of generality we may assume  $P_{\Pi(n)} < P_{\Pi(n+1)}$ .

Now

$$\begin{aligned} [N^{\Pi} \geq r] &= p_{21} p_{22} \left[ \sum_{i=1}^{n+m} X_i \geq r \right] + p_{21} (1-p_{22}) [X_{\Pi(1)} + \dots + X_{\Pi(n-1)} + X_{\Pi(n+1)} \geq r] \\ &\quad + p_{22} (1-p_{21}) [X_{\Pi(n)} + X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} \geq r] \\ &\geq p_{21} p_{22} \left[ \sum_{i=1}^{n+m} X_i \geq r \right] + p_{21} (1-p_{22}) [X_{\Pi(1)} + \dots + X_{\Pi(n-1)} + X_{\Pi(n)} \geq r] \\ &\quad + p_{22} (1-p_{21}) [X_{\Pi(n+1)} + X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} \geq r] \\ &= [N^{\Pi} \geq r] \end{aligned}$$

$\Leftrightarrow$

$$\begin{aligned} &p_{21} (1-p_{22}) \{ [X_{\Pi(1)} + \dots + X_{\Pi(n-1)} + X_{\Pi(n+1)} \geq r] - [X_{\Pi(1)} + \dots + X_{\Pi(n-1)} + X_{\Pi(n)} \geq r] \} \\ &\geq p_{22} (1-p_{21}) \{ [X_{\Pi(n+1)} + \dots + X_{\Pi(n+m)} \geq r] - [X_{\Pi(n)} + X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} \geq r] \} \end{aligned}$$

$\Leftrightarrow$  (since  $p_{\Pi(n+1)} > p_{\Pi(n)}$ ). Thus

$$\begin{aligned} &\left( \frac{p_{21}}{1-p_{21}} \right) \left/ \left( \frac{p_{22}}{1-p_{22}} \right) \right. \geq \frac{[X_{\Pi(n+1)} + \dots + X_{\Pi(n+m)} \geq r] - [X_{\Pi(n)} + X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} \geq r]}{[X_{\Pi(1)} + \dots + X_{\Pi(n-1)} + X_{\Pi(n+1)} \geq r] - [X_{\Pi(1)} + \dots + X_{\Pi(n)} \geq r]} \\ &= \{ p_{\Pi(n+1)} [X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} \geq r-1] + q_{\Pi(n+1)} [X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} \geq r] \\ &\quad - p_{\Pi(n)} [X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} \geq r-1] - q_{\Pi(n)} [X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} \geq r] \} / \\ &\{ p_{\Pi(n+1)} [X_{\Pi(1)} + \dots + X_{\Pi(n-1)} \geq r-1] + q_{\Pi(n+1)} [X_{\Pi(1)} + \dots + X_{\Pi(n-1)} \geq r] - \\ &\quad - p_{\Pi(n)} [X_{\Pi(1)} + \dots + X_{\Pi(n-1)} \geq r-1] - q_{\Pi(n)} [X_{\Pi(1)} + \dots + X_{\Pi(n-1)} \geq r] \} . \end{aligned}$$

$$\begin{aligned}
 &= \frac{(P_{\Pi(n+1)} - P_{\Pi(n)}) \{ [X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} \geq r-1] - [X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} \geq r] \}}{(P_{\Pi(n+1)} - P_{\Pi(n)}) \{ [X_{\Pi(1)} + \dots + X_{\Pi(n-1)} \geq r-1] - [X_{\Pi(1)} + \dots + X_{\Pi(n-1)} \geq r] \}} \\
 &= \frac{[X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} = r-1]}{[X_{\Pi(1)} + \dots + X_{\Pi(n-1)} = r-1]} \quad ||
 \end{aligned}$$

Remark 2.2. Note that if  $r = 0$  or  $r > n$ , then  $P(N^{\Pi'} \geq r) = P(N^{\Pi} \geq r)$ .

Lemma 2.3. For  $1 \leq r \leq n$ ,

$$\frac{[X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} = r-1]}{[X_{\Pi(1)} + \dots + X_{\Pi(n-1)} = r-1]} \leq \frac{P_{\Pi(n+2)} \dots P_{\Pi(n+r)} q_{\Pi(n+r+1)} \dots q_{\Pi(n+m)} \binom{n-1}{r-1}}{P_{\Pi(n+r+1)} \dots P_{\Pi(n-1)} q_{\Pi(1)} \dots q_{\Pi(n-r)} \binom{n-1}{r-1}}$$

Proof. In what follows,  $\epsilon_j$  will denote a binary variable taking the value 0 or 1.

$$\begin{aligned}
 &\frac{[X_{\Pi(n+2)} + \dots + X_{\Pi(n+m)} = r-1]}{[X_{\Pi(1)} + \dots + X_{\Pi(n-1)} = r-1]} \\
 &= \frac{\sum_{\epsilon_{n+2} + \dots + \epsilon_{n+m} = r-1} p_{\Pi(n+2)}^{\epsilon_{n+2}} \dots p_{\Pi(n+m)}^{\epsilon_{n+m}} q_{\Pi(n+2)}^{1-\epsilon_{n+2}} \dots q_{\Pi(n+m)}^{1-\epsilon_{n+m}}}{\sum_{\epsilon_1 + \dots + \epsilon_{n-1} = r-1} p_{\Pi(1)}^{\epsilon_1} \dots p_{\Pi(n-1)}^{\epsilon_{n-1}} q_{\Pi(1)}^{1-\epsilon_1} \dots q_{\Pi(n-1)}^{1-\epsilon_{n-1}}}
 \end{aligned}$$

As the  $p_i$ 's are nonincreasing in  $i$ , it follows that

$$p_{\Pi(n+2)}^{\epsilon_{n+2}} \dots p_{\Pi(n+m)}^{\epsilon_{n+m}} q_{\Pi(n+2)}^{1-\epsilon_{n+2}} \dots q_{\Pi(n+m)}^{1-\epsilon_{n+m}} \leq p_{\Pi(n+2)} \dots p_{\Pi(n+r)} q_{\Pi(n+r+1)} \dots q_{\Pi(n+m)}$$

and

$$p_{\pi(1)}^{\epsilon_1} \dots p_{\pi(n-1)}^{\epsilon_{n-1}} q_{\pi(1)}^{1-\epsilon_1} \dots q_{\pi(n-1)}^{1-\epsilon_{n-1}} \geq q_{\pi(1)} \dots q_{\pi(n-r)} p_{\pi(n-r+1)} \dots p_{\pi(n-1)}.$$

Hence

$$\frac{[X_{\pi(n+2)} + \dots + X_{\pi(n+m)} = r-1]}{[X_{\pi(1)} + \dots + X_{\pi(n-1)} = r-1]} < \frac{\binom{m-1}{r-1} p_{\pi(n+2)} \dots p_{\pi(n+r)} q_{\pi(n+r+1)} \dots q_{\pi(n+m)}}{\binom{n-1}{r-1} p_{\pi(n-r+1)} \dots p_{\pi(n-1)} q_{\pi(1)} \dots q_{\pi(n-r)}}. \quad ||$$

Lemma 2.4. Assume that  $p_1 \geq \dots \geq p_{n+m} \geq \frac{1}{2}$  and that  $1 \leq r \leq n$ . Then

$$\frac{\binom{m-1}{r-1} p_{\pi(n+2)} \dots p_{\pi(n+r)} q_{\pi(n+r+1)} \dots q_{\pi(n+m)}}{\binom{n-1}{r-1} p_{\pi(n-r+1)} \dots p_{\pi(n-1)} q_{\pi(1)} \dots q_{\pi(n-r)}}$$

$$\leq \frac{\binom{m-1}{r-1} p_{n-r+1} \dots p_{n-1} q_{n+r+1} \dots q_{n+m}}{\binom{n-1}{r-1} p_{n+2} \dots p_{n+r} q_1 \dots q_{n-r}} \equiv C_r.$$

Proof. Since  $p_i$  is nonincreasing in  $i$  and  $p_i \geq \frac{1}{2}$ ,  $p_i q_i \leq p_{i+1} q_{i+1}$  for all  $i = 1, \dots, n+m-1$ . We may therefore obtain an upper bound for

$$\frac{p_{\pi(n+2)} \dots p_{\pi(n+r)} q_{\pi(n+r+1)} \dots q_{\pi(n+m)}}{p_{\pi(n-r+1)} \dots p_{\pi(n-1)} q_{\pi(1)} \dots q_{\pi(n-r)}}$$



by arguing that we may assume that every index of  $q$  in the numerator is  $>$  every index of  $p$  in the denominator, which in turn is  $>$  every index of  $p$  in the numerator and which in turn is  $>$  every index of  $q$  in the denominator, from which the result follows.  $\parallel$

Lemma 2.5. Assume  $p_1 \geq \dots \geq p_{n+m} \geq \frac{1}{2}$  and that  $1 \leq r \leq n$ . Then

$$C_r \equiv \frac{\binom{m-1}{r-1} p_{n-r+1} \dots p_{n-1} q_{n+r+1} \dots q_{n+m}}{\binom{n-1}{r-1} p_{n+2} \dots p_{n+r} q_1 \dots q_{n-r}} \text{ is } + \text{ in } r.$$

Proof. Note that  $C_r = 0$  for  $r > m$  since in this case  $\binom{m-1}{r-1} = 0$ . It is easy to verify that  $\binom{m-1}{r-1} / \binom{n-1}{r-1}$  is  $+$  in  $r$ . Now note that

$$\frac{q_{n+2} \dots q_{n+m}}{q_1 \dots q_{n-1}} \geq \frac{p_{n-1} q_{n+3} \dots q_{n+m}}{p_{n+2} q_1 \dots q_{n-2}}$$

since  $p_{n-1} \geq p_{n+2} \geq \frac{1}{2}$ , which implies that  $p_{n+2} q_{n+2} \geq p_{n-1} q_{n-1}$ .

It follows that  $C_1 \geq C_2$ , and similarly one can show that

$$C_2 \geq C_3 \geq \dots \geq C_m. \parallel$$

Theorem 2.6. Let  $p_{21} \geq p_{22}$  and  $p_1 \geq \dots \geq p_{n+m} \geq \frac{1}{2}$ . A sufficient condition for  $N \geq N_{\sigma}^{\text{st}} N_{\Pi}^{\Pi}$  for all permutations  $\sigma$  and  $\Pi$  of  $\{1, 2\}$  and  $\{1, 2, \dots, n+m\}$  respectively is that

$$\left( \frac{p_{21}}{1-p_{21}} \right) \left( \frac{p_{22}}{1-p_{22}} \right) \geq \frac{q_{n+2} \cdots q_{n+m}}{q_1 \cdots q_{n-1}}. \quad (2)$$

Proof. a) We show initially that if (2) is satisfied, then  $N \stackrel{st}{\geq} N^\Pi$  for all  $\Pi$ .

Let  $A^\Pi$  be a given arrangement or allocation. We can without loss of generality assume that  $\Pi(1) < \dots < \Pi(n)$  and  $\Pi(n+1) < \dots < \Pi(n+m)$ . If  $\Pi$  is not the identity, then  $\Pi(n+1) < \Pi(n)$  and we define  $\Pi'$  by  $\Pi'(i) = \Pi(i)$  for  $i \notin \{n, n+1\}$ ,  $\Pi'(n) = \Pi(n+1)$ ,  $\Pi'(n+1) = \Pi(n)$ . Since (2) is satisfied and  $C_1 = \frac{q_{n+2} \cdots q_{n+m}}{q_1 \cdots q_{n-1}}$ , it follows from

Lemmas 2.1, 2.3, 2.4, and 2.5 that  $N^{\Pi'} \stackrel{st}{\geq} N^\Pi$ . We proceed now in this fashion where at each new step we obtain a new arrangement which is stochastically superior to the previous one until we obtain a permutation  $\Pi^*$  such that  $\Pi^*(i) \leq n$  for all  $i = 1, \dots, n$ . In other words  $N = N^{\Pi^*} \stackrel{st}{\geq} \dots \stackrel{st}{\geq} N^{\Pi'} \geq N^\Pi$ .

b) We now show that  $N \stackrel{st}{\geq} N_\sigma^\Pi$  for any  $\Pi$  and  $\sigma$  where  $\sigma(1) = 2$  and  $\sigma(2) = 1$ . We want to show that

$$N = X_{21}(X_1 + \dots + X_n) + X_{22}(X_{n+1} + \dots + X_{n+m}) \stackrel{st}{\geq} X_{22}(X_{\Pi(1)} + \dots + X_{\Pi(n)}) + X_{21}(X_{\Pi(n+1)} + \dots + X_{\Pi(n+m)}) = N_\sigma^\Pi.$$

It suffices to show that for  $1 \leq r \leq n$ ,

$$\begin{aligned} & p_{21}(1-p_{22})[X_1 + \dots + X_n \geq r] + p_{22}(1-p_{21})[X_{n+1} + \dots + X_{n+m} \geq r] \\ & \geq p_{22}(1-p_{21})[X_{\Pi(1)} + \dots + X_{\Pi(n)} \geq r] + p_{21}(1-p_{22})[X_{\Pi(n+1)} + \dots + X_{\Pi(n+m)} \geq r], \end{aligned}$$

or equivalently that

$$\left( \frac{p_{21}}{1-p_{21}} \right) / \left( \frac{p_{22}}{1-p_{22}} \right) \geq \frac{[x_{\pi(1)} + \dots + x_{\pi(n)} \geq r] - [x_{n+1} + \dots + x_{n+m} \geq r]}{[x_1 + \dots + x_n \geq r] - [x_{\pi(n+1)} + \dots + x_{\pi(n+m)} \geq r]}$$

But the right hand side of the last expression is  $\leq 1$  and  $p_{21} \geq p_{22}$  from which the result follows.  $\parallel$

Corollary 2.7. Let  $p_{21} \geq p_{22}$  and  $p_1 \geq \dots \geq p_n > p_{n+1} \geq \dots \geq p_{n+m} \geq \frac{1}{2}$ . A necessary and sufficient condition for  $N \geq N_{\sigma}^{\pi}$  for all permutations  $\sigma$  and  $\pi$  of  $\{1, 2\}$  and  $\{1, \dots, n+m\}$  is that

$$\left( \frac{p_{21}}{1-p_{21}} \right) / \left( \frac{p_{22}}{1-p_{22}} \right) \geq \frac{q_{n+2} \dots q_{n+m}}{q_1 \dots q_{n-1}}. \quad (3)$$

Proof. By Theorem 2.6 the condition is sufficient. Consider now the arrangement  $A_{\sigma}^{\pi}$  where  $\sigma(1) = 1$ ,  $\pi(i) = i$  if  $i \notin \{n, n+1\}$ , and  $\pi(n) = n+1$ . If  $N \geq N_{\sigma}^{\pi}$  for this  $\pi$  and  $\sigma$ , then

$$[N = 0] \leq [N_{\sigma}^{\pi} = 0]$$

or

$$p_{21}^{(1-p_{22})} [q_1 \dots q_n - q_1 \dots q_{n-1} q_{n+1}] \leq p_{22}^{(1-p_{21})} [q_n q_{n+2} \dots q_{n+m} - q_{n+1} \dots q_{n+m}]$$

or

$$\left( \frac{p_{21}}{1-p_{21}} \right) / \left( \frac{p_{22}}{1-p_{22}} \right) \geq \frac{q_{n+2} \dots q_{n+m}}{q_1 \dots q_{n-1}} \quad \text{since } q_n - q_{n+1} < 0. \parallel$$

Remark 2.8. Theorem 2.6 and Corollary 2.7 clearly show that when generator  $G_1$  is sufficiently better than generator  $G_2$  (to the extent that

$$\left( \frac{p_{21}}{1-p_{21}} \right) / \left( \frac{p_{22}}{1-p_{22}} \right) \geq \frac{q_{n+2} \cdots q_{n+m}}{q_1 \cdots q_{n-1}}, \text{ then}$$

one can do no better than to allocate  $G_1$  and the  $n$  "best" machines to location 1.

Example 2.9. Location 1 needs 3 machines and location 2 needs

2. Suppose that  $p_{21} = .99$  and  $p_{22} = .88$  are the respective probabilities of the two generators functioning at some future time  $t_0$ , while  $p_1 = .88$ ,  $p_2 = .86$ ,  $p_3 = .84$ ,  $p_4 = .82$ , and  $p_5 = .80$  are the respective probabilities for the machines. Since

$\left( \frac{.99}{.01} \right) / \left( \frac{.88}{.12} \right) = 13.5 \geq 11.9 = \frac{.20}{(.12)(.14)}$ , we can do no better than to allocate  $G_1$ ,  $M_1$ ,  $M_2$ , and  $M_3$  to location 1 if we are interested in maximizing the number of operable machines at time  $t_0$ .

Example 2.10. Suppose  $n = m = 5$ ,  $p_{21} = .90$ , and  $p_{22} = .75$ .

If  $p_i \in [.9, .92]$  for all  $i = 1, \dots, 10$ , then  $N \geq N_{\sigma}^{st \Pi}$  for all

$\Pi$  and  $\sigma$  since

$$\left( \frac{p_{21}}{1-p_{21}} \right) / \left( \frac{p_{22}}{1-p_{22}} \right) = \left( \frac{.9}{.1} \right) \left( \frac{.75}{.25} \right) = 3 \geq \left( \frac{.10}{.08} \right)^4 \geq \frac{q_7 q_8 q_9 q_{10}}{q_1 q_2 q_3 q_4}.$$

Example 2.11. Suppose  $n = 4$ ,  $m = 3$ , and  $p_i \in [.9, .92]$  for all  $i = 1, \dots, 7$  (that is all the machines have reliability at time  $t_0$  in the interval  $[.9, .92]$ ). In this case,

$$\frac{q_6 q_7}{q_1 q_2 q_3} \leq \frac{(.1)^2}{(.08)^3} = 19.5.$$

Hence we see that in order for  $N$  to correspond to the stochastically

best arrangement,  $\left( \frac{p_{21}}{1-p_{21}} \right) / \left( \frac{p_{22}}{1-p_{22}} \right)$  must be rather large. If  $p_{21} = .9$

and  $p_{22} = .75$  then this is not the case, although if  $p_{21} = .99$  and  $p_{22} = .75$  this is true.

#### References

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